Washington County Service Authority Board of Commissioners June 21, 2021 Special Called Meeting Minutes

Agenda Item: 1 communication	Call the Meeting to Order
Presenter(s):	Chairman
Beginning Time:	6:15 pm
End Time:	6:15 pm

Agenda Item: 2	Roll Call
COMMUNICATION	
Presenter(s):	Chairman
Beginning Time:	6:15 pm
Present:	Mr. Thayer, Mr. Taylor, Mr. D. Miller, Mr. Campbell, Mr. Orfield, Mrs. C. Miller and Mr. Hutchinson
Absent:	None
End Time:	6:16 pm

Agenda Item: 3 communication	Prayer and Pledge of Allegiance
Presenter(s):	Devere Hutchinson
Beginning Time:	6:16 pm
End Time:	6:17 pm

Agenda Item: 4 communication	Approval of the Agenda
Presenter(s):	Chairman
Beginning Time:	6:17 pm
Potential Conflict(s) of Interest and Abstention(s):	None
Actual Motion:	Motion to approve the Agenda as presented.
Motion By:	Mr. Orfield
Second By:	Mr. Thayer
Voting: Ayes:	7
Nays:	0
Abstain:	0
End Time:	6:17 pm

Washington County Service Authority Board of Commissioners June 21, 2021 Special Called Meeting Minutes

Agenda Item: 5	Budget Workshop
FINANCIAL VIABILITY	
Presenter(s):	Chairman
Beginning Time:	6:17 pm
Potential Conflict(s) of	None
Interest and Abstention(s):	
Discussion:	Mr. Little and Mr. Cornett reviewed the attached presentation.
On the Record:	Mr. Taylor asked Mr. Little to update the budget numbers before the Board voted on the Budget. Mr. Little will update the Budget for Board consideration during the June 26, 2021 Board Meeting.
Actual Motion:	None
Motion By:	
Second By:	·
Voting: Ayes:	
Nays:	
Abstain:	
End Time:	7:32 pm

Agenda Item: 6 communication	Adjourn
Presenter(s):	Commissioner
Beginning Time:	7:32 pm
Actual Motion:	Motion to Adjourn
Motion By:	Mrs. C. Miller
Second By:	Mr. Hutchinson
Voting: Ayes:	7
Nays:	0
Abstain:	0
End Time:	7:32 pm

Wayne Campbell, Chairman

Carol Ann Shaffer, Assistant Secretary

2022 Fiscal Year Budget

Introduction

- Budget Process (Robbie)
- Departmental Capital (Rusty)
- Five-Year Capital Improvement Plan (Robbie)
- Compensation and Benefits (Robbie)
- Expenses (Rusty)
- Rates Fees & Charges (Robbie)
- Conclusion and Recommendation (Rusty)

Budget Process

(Robbie)

Budgeting Process

- Revenue
 - Data comes from the 2020 Rate Model
- Expenses (Power, Chemicals, etc.)
 - Reviewed One-by-One to see if Current Year Projections are Accurate or Need Adjustment +/-
- Department Capital (Vehicles, Computers, etc.)
 - Considered by Department Managers and Presented to Management
- WCSA's Capital Improvement (Extensions and Improvements)
 - Board Action
 - Aging, Critical, and Regulatory Infrastructure Needs
 - Updated Cost Estimates
 - Project Schedules
- Compensation
 - COLA = Inflation
 - Merit = 1% o Department Budget

Departmental Capital

(Rusty)

	Capital Expenditure Summa	ту			
		Budget	Budget	Budget	Budget
Capital Equipment Summary by Department		FYE 2021	December FYE 2021	Total FYE 2021	FYE 2022
Departmental Capital Needs Requested					
Non-Departmental					102,050
Administration		23,000	53,000	76,000	109,583
Customer Service		-	45,000	45,000	3,400
Maintenance		27,500	177,000	204,500	211,400
Water Production		39,500	45,000	84,500	108,400
Water Distribution		-	-	-	9,400
Meter		-	52,000	52,000	-
Wastewater - Maintenance		-	-	-	1,800
Wastewater - Hall Creek		-	67,200	67,200	4,100
Wastewater - Damascus		-		-	2,000
Capital Equipment Totals		90,000	439,200	529,200	552,133

Five-Year Capital Improvement Plan

(Robbie)

Five-Year Capital Improvement Plan

- Discontinued or Deleted Water Projects:
 - MFWTP Withdrawal Permit update with JPA
 - Sugar Cove Road
 - Rich Valley Road (Providence to Nordyke
 - Lee Highway Corridor/Clear Creek
 - Rattle Creek

Five-Year Capital Improvement Plan

- Discontinued or Deleted Wastewater Projects:
 - Exit 13 Wastewater Collection System Project Phase3
 - Lee Highway Corridor PER Phase 1
 - Lee Highway Corridor PER Phase 2
 - Exit 22 Wastewater Treatment Plant Closure
 - Abingdon Steel EQ Basin
- Wastewater Projects Under Reconstruction
 - Damascus WWTP Operational Rehabilitation
 - Hall Creek WWTP Operational Rehabilitation

Five-Year Capital Improvement Plan

- Added Water Capital Improvement Plan:
 - Abram's Falls
 - Green Springs Road
 - Monroe Road
 - Taylor Valley
 - Prices Bridge
 - Fleenors Memorial
 - Hobbs

These projects have not yet been accounted for in your rate and financial plan (rates)

- \$21,683,307 Increase From Rate Model
 - Funded Water Projects
- (\$4,458,693) Decrease From Rate Model
 - Funded Sewer Projects
 - Hall Creek and Damascus WWTP Reconstruction?
 - Total Completed Work
 - SCADA Improvements to be Added
 - Lee Highway Corridor?
 - August 2021 True-up
 - Estimating the \$4M Decrease to become a ~\$4M Increase

Compensation and Benefits

(Robbie)

Compensation

- Goal: "To recruit, develop, and retain a best-inclass team"
 - Cost of Living Adjustment (COLA)
 - Benchmark: Historical Annual Inflation
 - 3.0% Average Since January 2021
 - Estimated to Exceed 5% This Year
 - Effective July 2021
 - Performance/Merit
 - Amount Equal to 1% of Total Compensation Budgeted by Department at 0.5%
 - Applied Based on Annual Appraisals Performed by Supervisor Starting January 2022
 - Progression Plans
 - Employees not yet Meeting Position Description
 - 23 Employees

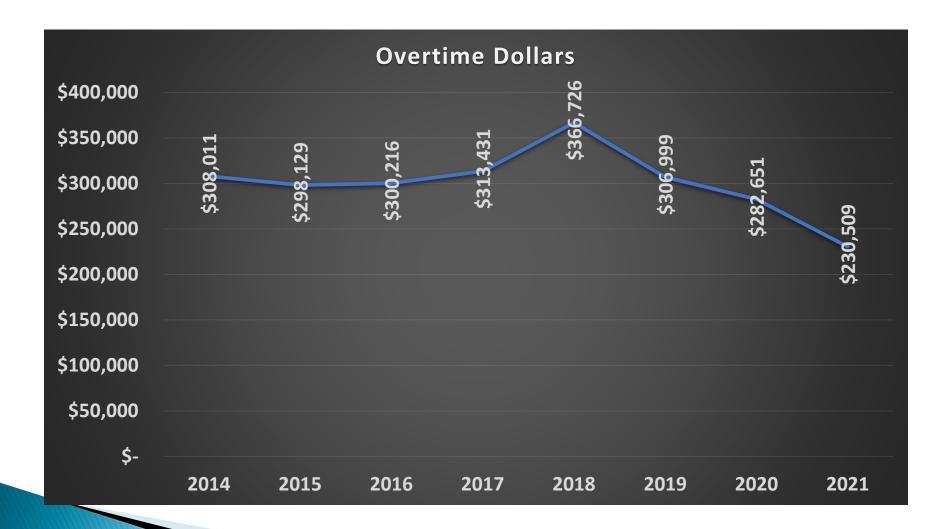
Cost of Living Adjustment

		Hi	storica	al Ann	ual Inf	lation	Rate	2009 t	o Pres	sent				
YEAR	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	AVE	WCSA
2009	0.0	0.2	-0.4	-0.7	-1.3	-1.4	-2.1	-1.5	-1.3	-0.2	1.8	2.7	-0.4	0.00
2010	2.6	2.1	2.3	2.2	2.0	1.1	1.2	1.1	1.1	1.2	1.1	1.5	1.6	2.00
2011	1.6	2.1	2.7	3.2	3.6	3.6	3.6	3.8	3.9	3.5	3.4	3.0	3.2	1.50
2012	2.9	2.9	2.7	2.3	1.7	1.7	1.4	1.7	2.0	2.2	1.8	1.7	2.1	2.00
2013	1.6	2.0	1.5	1.1	1.4	1.8	2.0	1.5	1.2	1.0	1.2	1.5	1.5	1.50
2014	1.6	1.1	1.5	2.0	2.1	2.1	2.0	1.7	1.7	1.7	1.3	0.8	1.6	1.50
2015	-0.1	0.0	-0.1	-0.2	0.0	0.1	0.2	0.2	0.0	0.2	0.5	0.7	0.1	0.50
2016	1.4	1.0	0.9	1.1	1.0	1.0	0.8	1.1	1.5	1.6	1.7	2.1	1.3	1.40
2017	2.5	2.7	2.4	2.2	1.9	1.6	1.7	1.9	2.2	2.0	2.2	2.1	2.1	2.45
2018	2.1	2.2	2.4	2.5	2.8	2.9	2.9	2.7	2.3	2.5	2.2	1.9	2.4	2.23
2019	1.6	1.5	1.9	2.0	1.8	1.6	1.8	1.7	1.7	1.8	2.1	2.3	2.3	1.55
2020	2.5	2.3	1.5	0.3	0.1	0.6	1.0	1.3	1.4	1.2	1.2	1.4	1.2	1.20
2021	1.4	1.7	2.6	4.2	5.0								3.0	3.00

FY 2021 Approved and FY 2022 Proposed

Division	n Department		022 Proposed	20	021 Approved	Increase/	Increase/
DIVISION			Budget		Budget	Decrease)	(Decrease)
Water	Administration	\$	1,009,152.46	\$	900,177.00	\$ 108,975.46	10.80%
	Customer Service	\$	449,535.27	\$	422,276.00	\$ 27,259.27	6.06%
	Maintennace	\$	1,549,936.89	\$	1,581,283.00	\$ (31,346.11)	-2.02%
	Distribution	\$	79,839.68	\$	139,654.00	\$ (59,814.32)	-74.92%
	Production MFDWP	\$	839,252.90	\$	783,447.00	\$ 55,805.90	6.65%
	Production MC	\$	90,695.84	\$	133,710.00	\$ (43,014.16)	-47.43%
	Meter	\$	282,481.96	\$	238,914.00	\$ 43,567.96	15.42%
	Commissioners	\$	25,200.00	\$	25,200.00	\$ -	0.00%
	Sub Total:	\$	4,300,895.00	\$	3,960,547.00	\$ 340,348.00	7.91%
Wastewater	Production HC	\$	294,514.94	\$	280,794.00	\$ 13,720.94	4.66%
	Production D	\$	56,520.68	\$	52,656.00	\$ 3,864.68	6.84%
	Maintenance	\$	105,180.95	\$	101,221.00	\$ 3,959.95	3.76%
	Sub Total:	\$	456,216.56	\$	434,671.00	\$ 21,545.56	4.72%
	Total:	\$	4,757,111.56	\$	4,395,218.00	\$ 361,893.56	7.61%

Overtime



Insurance

- Plan Year October 1-September 30
- Renewal Expected August 2021
- Budgeting 6% Increase (Less Aggregate)
- Current Aggregate \$95,287.92 to the Good
- Rx Reduced by 50% (Sustained for 5-years)
- Employees Portion Scheduled to Remain Unchanged @10% for Dependent Coverage
- Thank You for Maintaining our Benefits!

Recommendation

- Compensation:
 - 5% COLA
 - 1% Merit (Budgeted at 0.5%)
 - 7.61% or \$361,893
- Health Insurance
 - Maintain Current Health Contribution & Plan
- Continuous Improvement
 - As is reported throughout the year, Staff continues to look for and implement measures which save money.

Departmental Expenses

(Rusty)

		2020/202	1 Ye	ar-To Date Throu	gh 3	3-30-2021		2020/2021 Year-To-Date					2021-2022
		Actual		Budget		Variance		Budget	Re	emaining Budget		Projection	Budget
WATER													
Revenue	\$	11,636,646	\$	12,557,600	\$	(920,954)	Ş	\$ 16,743,466	\$	4,185,866	\$	15,760,342	\$ 17,474,917
Depreciation	\$	2,398,620	\$	2,363,250	\$	35,370	Ş	\$ 3,151,000	\$	787,750	\$	3,198,160	\$ 3,192,552
Non-Departmental	\$	831,271	\$	834,280	\$	(3,009)	Ş	\$ 1,112,432	\$	278,152	\$	1,079,440	\$ 1,129,440
Commissioners	\$	24,595	\$	22,251	\$	2,344	\$	\$ 29,673	\$	7,422	\$	30,793	\$ 31,185
Administration	\$	872,504	\$	965,999	\$	(93,495)	Ş	\$ 1,288,001	\$	322,002	\$	1,150,646	\$ 1,407,526
Customer Service	\$	646,541	\$	687,062	\$	(40,521)	Ş	\$ 916,084	\$	229,022	\$	860,531	\$ 952,694
Maintenance	\$	2,052,403	\$	2,257,587	\$	(205,184)	Ş	\$ 3,010,115	\$	752,528	\$	2,728,155	\$ 3,029,143
Production/Treatment	\$	1,509,433	\$	1,609,393	\$	(99,959)	\$	\$ 2,145,857	\$	536,464	\$	1,988,744	\$ 2,139,369
Water Distribution	\$	446,698	\$	522,684	\$	(75,986)	Ş	\$ 696,912	\$	174,228	\$	581,820	\$ 540,878
Meter Department	\$	510,813	\$	325,276	\$	185,537	Ş	\$ 433,701	\$	108,425	\$	679,620	\$ 466,040
Chilhowie Regional Treatme	\$	249,507	\$	274,912	\$	(25,404)	Ş	\$ 366,549	\$	91,637	\$	332,676	\$ 397,707
Interest Income	\$	48,005	\$	113,250	\$	65,245	Ş	\$ 151,000	\$	37,750	\$	64,006	\$ 66,641
Financing Expenses	\$	1,365,667	\$	1,295,088	\$	70,579	Ş	\$ 1,726,784	\$	431,696	\$	1,628,112	\$ 1,982,310
Grants	\$	190,328	\$	-	\$	(190,328)	Ş	\$ -	\$	-	\$	190,328	\$ 2,062,519
Transfers	\$	361	\$	-	\$	749	Ş	\$ -	\$	-	\$	361	\$ -
TOTAL INCOME	\$	966,177	\$	1,513,068	\$	546,891	,	\$ 2,017,358	\$	504,290	\$	1,755,230	\$ 4,335,233
Net Income Before Depreciation									\$	4,953,390	\$ 7,527,785		
Total Debt Service								\$	(1,506,079)	\$ (2,824,197)			
Net Income Remaining Afte	r De	bt Service Cov	erag	e							\$	3,447,311	\$ 4,703,588
Projected Debt Service Cov	erag	е										2.10%	1.98%

		2020/202	1 Yea	ar-To Date Throu	gh :	3-30-2021		20	020,	/2021 Year-To-Da	ite		2021-2022
		Actual		Budget		Variance		Budget	Re	emaining Budget		Projection	Budget
WASTE WATER													
Revenue	\$	2,095,185	\$	2,119,226	\$	24,041	L	\$ 2,825,635	\$	706,409	\$	2,793,580	\$ 2,976,228
Depreciation	\$	615,868	\$	627,035	\$	11,167		\$ 836,047	\$	209,012	\$	821,158	\$ 825,952
Non-Departmental	\$	27,056	\$	47,905	\$	20,849		\$ 63,875	\$	15,970	\$	38,662	\$ 50,076
Maintenance	\$	125,506	\$	156,196	\$	30,690		\$ 208,262	\$	52,066	\$	125,506	\$ 206,895
Production/Treatment	\$	682,901	\$	838,885	\$	155,984		\$ 1,118,513	\$	279,628	\$	682,901	\$ 953,005
Damascus	\$	118,403	\$	107,294	\$	11,108		\$ 143,059	\$	35,765	\$	118,403	\$ 168,079
Interest Income	\$	280	\$	263	\$	(18)		\$ 350	\$	87	\$	280	\$ 371
Financing Expenses	\$	132,012	\$	154,042	\$	22,030		\$ 205,390	\$	51,348	\$	132,012	\$ 195,579
Grants	\$	-	\$	-	\$	-		\$ -	\$	-	\$	-	\$ -
Transfers	\$	(361)	\$	-	\$	(361)		\$ -	\$	-	\$	(361)	\$ -
TOTAL INCOME	\$	393,327	\$	188,131	\$	(228,198)		\$ 250,839	\$	62,708	\$	874,826	\$ 577,014
Net Income Before Depreci Total Debt Service Net Income Remaining After Projected Debt Service Cov	er Del	bt Service Cov	verag	e							\$ \$ \$	1,695,984 (281,348) 1,414,636 4,42%	\$ 1,402,965 (446,853) 956,112 2,49%
Consolidated Net Income											\$	2,630,056	\$ 4,912,246
Add:							Ť						. ,
	Dep	reciation - Wa	ter				T				\$	3,198,160	\$ 3,192,552
		reciation - Sev					ŀ				\$	821,158	\$ 825,952
											\$	6,649,374	\$ 8,930,750
	Deb	t Service Cove	rage								\$	1,787,427	\$ 3,271,050
	NET	CASH FLOW (not f	funding depreciat	ion	or CIP)					\$	4,861,947	\$ 5,659,700

Rates, Fees & Charges

(Robbie)

Water Rate Increases 2020-2024

Monthly Fixed (Minimum) Bill

Monthly Base Charge	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
3/4"	\$23.21	\$23.96	\$24.74	\$25.55	\$26.31	\$27.10
1"	\$32.48	\$33.56	\$34.63	\$35.75	\$36.82	\$37.93
2"	\$67.29	\$69.48	\$71.73	\$74.07	\$76.29	\$78.58
4"	\$324.83	\$335.39	\$346.29	\$357.54	\$368.27	\$379.32
6"	\$487.24	\$503.08	\$519.43	\$536.31	\$552.40	\$568.97
8"	\$672.86	\$694.73	\$717.31	\$740.62	\$762.84	\$785.72

Water Rate Increases 2020-2024

Monthly Variable (Consumption) Based Bill

Volumetric Charges (per 1,000 gal.)	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Residential						
Level 1: > 3,000 gal.	\$5.07	\$5.32	\$5.59	\$5.87	\$6.16	\$6.47
Level 1: 3,000 - 6,000 gal.	\$7.40	\$7.77	\$8.16	\$8.57	\$8.99	\$9.44
Level 1: >6,000 gal.	\$10.35	\$10.87	\$11.41	\$11.98	\$12.58	\$13.21
Non-Residential	\$6.14	\$6.45	\$6.77	\$7.11	\$7.46	\$7.84
All Outside Service Area	\$7.18	\$7.54	\$7.92	\$8.31	\$8.73	\$9.16

Monthly Bill Impact 2020-2024

¾" Meter	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
2 kgal	\$33.35	\$34.61	\$35.92	\$37.29	\$38.64	\$40.04
% Increase		3.8%	3.8%	3.8%	3.6%	3.6%
\$ Increase		\$1.26	\$1.31	\$1.36	\$1.35	\$1.41
4 kgal	\$45.82	\$47.70	\$49.67	\$51.72	\$53.80	\$55.96
% Increase		4.1%	4.1%	4.1%	4.0%	4.0%
\$ Increase		\$1.88	\$1.97	\$2.05	\$2.08	\$2.16
10 kgal	\$102.02	\$106.71	\$111.63	\$116.78	\$122.11	\$127.69
% Increase		4.6%	4.6%	4.6%	4.6%	4.6%
\$ Increase		\$4.69	\$4.92	\$5.15	\$5.33	\$5.58

Monthly Bill Impact 2020-2024

2" Meter	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
30 kgal	\$251.49	\$262.89	\$274.82	\$287.30	\$300.18	\$313.67
% Increase		4.5%	4.5%	4.5%	4.5%	4.5%
\$ Increase		\$11.40	\$11.93	\$12.49	\$12.88	\$13.48
50 kgal	\$374.29	\$391.83	\$410.20	\$429.46	\$449.45	\$470.40
% Increase		4.7%	4.7%	4.7%	4.7%	4.7%
\$ Increase		\$17.54	\$18.38	\$19.25	\$19.99	\$20.95

Sewer Rate Increases 2020-2024

Monthly Fixed (Minimum) Bill

Monthly Base Charge	Existing	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
All Customers	\$29.32	\$29.91	\$30.50	\$31.11	\$31.74	\$32.37

Sewer Rate Increases 2020-2024

Monthly Variable (Consumption) Based Bill

Volumetric Charges (per 1,000 gal.)	Existing	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Residential	\$7.82	\$8.19	\$8.58	\$8.99	\$9.42	\$9.86
Commercial	\$9.17	\$9.61	\$10.06	\$10.54	\$11.04	\$11.56
Industrial	\$9.17	\$9.61	\$10.06	\$10.54	\$11.04	\$11.56

Monthly Fixed Based Bill

Availability Fee	Existing	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Residential	\$25.50	\$26.01	\$26.53	\$27.06	\$27.60	\$28.15

Monthly Sewer Bill Impacts 2020-2024

¾" Meter	Existing	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
2 kgal	\$44.96	\$46.29	\$47.67	\$49.09	\$50.57	\$52.10
% Increase		3.0%	3.0%	3.0%	3.0%	3.0%
\$ Increase		\$1.33	\$1.38	\$1.43	\$1.48	\$1.53
4 kgal	\$60.60	\$62.67	\$64.83	\$67.07	\$69.40	\$71.82
% Increase		3.4%	3.4%	3.5%	3.5%	3.5%
\$ Increase		\$2.07	\$2.15	\$2.24	\$2.33	\$2.42
10 kgal	\$107.52	\$111.82	\$116.31	\$121.00	\$125.89	\$130.99
% Increase		4.0%	4.0%	4.0%	4.0%	4.1%
\$ Increase		\$4.30	\$4.49	\$4.69	\$4.89	\$5.11

Monthly Sewer Bill Impacts 2020-2024

2" Meter	Existing	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
30 kgal	\$304.42	\$318.07	\$332.36	\$347.31	\$362.95	\$379.32
% Increase		4.5%	4.5%	4.5%	4.5%	4.5%
\$ Increase		\$13.65	\$14.29	\$14.95	\$15.64	\$16.37
50 kgal	\$487.82	\$510.19	\$533.60	\$558.10	\$583.76	\$610.61
% Increase		4.6%	4.6%	4.6%	4.6%	4.6%
\$ Increase		\$22.37	\$23.41	\$24.51	\$25.65	\$26.86

Coverage Ratios

(Rusty)

Conclusion and Recommendation

(Rusty)

Conclusion

- Relative to the 2019 Five Year Rate and Financial Plan
 - WCSA Performing Better Than Projected:
 - Departmental Expenses
 - WCSA <u>Not</u> Performing Better Than Projected
 - Revenue
 - Capital
 - Galvanized Line Phase 3
 - Meter Replacement
 - Lee Highway Corridor

Recommendation/Request

Consideration of Prepared Resolution

WASHINGTON COUNTY SERVICE AUTHORITY BOARD OF COMMISSIONERS

RESOLUTION Adoption of Operating Budget for Fiscal Year 2021-2022

WHEREAS, the Board of Commissioners of the Washington County Service Authority (Board) has received budget requests and recommendations from staff for preparation of the budget for Fiscal Year 2021-2022; and

NOW, THEREFORE, BE IT RESOLVED that the Fiscal Year 2021-2022 operating revenue and expenditures budget is adopted as presented below and is hereby approved for the fiscal year beginning July 1, 2021 and extending to June 30, 2022 for the functions and purposes indicated hereafter:

	2021-2022
	Budget
WATER	
Revenue	\$ 17,474,917
Depreciation	\$ 3,192,552
Non-Departmental	\$ 1,129,440
Commissioners	\$ 31,185
Administration	\$ 1,407,526
Customer Service	\$ 952,694
Maintenance	\$ 3,029,143
Production/Treatment	\$ 2,139,369
Water Distribution	\$ 540,878
Meter Department	\$ 466,040
Chilhowie Regional Treatme	\$ 397,707
Interest Income	\$ 66,641
Financing Expenses	\$ 1,982,310
Grants	\$ 2,062,519
Transfers	\$ -
TOTAL INCOME	\$ 4,335,233
Net Income Before Depreci	\$ 7,527,785
Total Debt Service	\$ (2,824,197)
Net Income Remaining Afte	\$ 4,703,588
Projected Debt Service Cov	1.98%

	2021-2022		
	Budget		
WASTE WATER			
Revenue	\$	2,976,228	
Depreciation	\$	825,952	
Non-Departmental	\$	50,076	
Maintenance	\$	206,895	
Production/Treatment	\$	953,005	
Damascus	\$	168,079	
Interest Income	\$	371	
Financing Expenses	\$	195,579	
Grants	\$	-	
Transfers	\$	-	
TOTAL INCOME	\$	577,014	
Net Income Before Depreci	\$	1,402,965	
Total Debt Service	\$	(446,853)	
Net Income Remaining Afte	\$	956,112	
Projected Debt Service Cov		2.49%	
Consolidated Net Income	\$	4,912,246	

WASHINGTON COUNTY SERVICE AUTHORITY ADOPTED OPERATING BUDGET FISCAL YEAR 2021-2022

TOTAL ADOPTED REVENUE

\$ 22,513,664

TOTAL ADOPTED EXPENDITURES

\$ <u>17,735,443</u>